



**CENTURY AGENDA
VISION, STRATEGIES, AND OBJECTIVES**

Adopted December 4, 2012, and subsequently amended

Document last revised April 26, 2018

Vision: Over the next 25 years, the Port of Seattle will add 100,000 jobs through economic growth led by the Port of Seattle, for a total of 300,000 Port-related jobs in the region, while reducing our environmental footprint. *(Motion of Dec. 4, 2012)*

Strategy 1:

Position the Puget Sound region as a premier international logistics hub.

Objectives:

1. Grow seaport annual container volume to more than 3.5 million TEUs.
2. Structure the Port of Seattle's relationship with Washington ports to optimize infrastructure investments and financial returns.
3. Triple air cargo volume to 750,000 metric tons.
4. Triple the value of our outbound cargo to over \$50 billion.
5. Double the economic value of the fishing and maritime cluster.

(Motion of Dec. 4, 2012)

Strategy 2:

Advance this region as a leading tourism destination and business gateway.

Objectives:

6. Make (Seattle-Tacoma International) Airport the west coast "Gateway of Choice" for international travel.
7. Double the number of international flights and destinations.
8. Meet the region's air transportation needs at (Seattle-Tacoma International) Airport for the next 25 years.
9. Double the economic value of cruise traffic to Washington state.

(Motion of Dec. 4, 2012)

Strategy 3:

Use the Port's influence as an institution to promote women and minority business enterprise (WMBE) growth, small business growth, and workforce development.

Objectives:

10. Triple the number of WMBE firms that contract with the Port and increase to 15 percent the percentage of dollars spent on WMBE contracts within five years, 2018-2023.
11. Increase the proportion of funds spent by the Port with qualified small business firms on construction, goods, and services to 40 percent of the eligible dollars spent.
12. Increase workforce training, job, and business opportunities for local communities in trade, travel, and logistics.

(Motions of Dec. 19, 2017; Dec. 4, 2012)

Strategy 4:

Be the greenest and most energy-efficient port in North America.

Objectives:

13. Meet all increased energy needs through conservation and renewable sources.
14. Meet or exceed agency requirements for stormwater leaving Port-owned or operated facilities.
15. Reduce air pollutants and carbon emissions, specifically:
 - i. Scope 1 emissions, which are direct greenhouse gas emissions from Port owned or controlled sources, shall be:
 1. 15 percent below 2005 levels by 2020.¹
 2. 50 percent below 2005 levels by 2030.²
 3. Carbon neutral by 2050 OR carbon negative by 2050.³
 - ii. Scope 2 emissions, which are indirect greenhouse gas emissions from consumption of purchased electricity, heat, or steam. The new Port-wide goals for Scope 2 shall be:
 1. 15 percent below 2005 levels by 2020.
 2. 50 percent below 2005 levels by 2030.
 3. Carbon neutral by 2050 OR carbon negative by 2050.
 - iii. Scope 3 emissions are emissions the Port has influence over, not direct control. The new Port-wide goals for scope 3 emissions shall be:
 1. 50 percent below 2007 levels by 2030.
 2. 80 percent below 2007 levels by 2050.

¹ The amendment of April 11, 2017, advanced the original Century Agenda objective by 17 years.

² The amendment of April 11, 2017, advanced the original Century Agenda objective by 7 years.

³ The amendment of April 11, 2017, created this as a new long-term stretch goal.

16. Anchor the Puget Sound urban industrial land use to prevent sprawl in less developed areas.
17. Restore, create, and enhance 40 additional acres of habitat in the Green/Duwamish watershed and Elliott Bay.

(Motions of Dec. 19, 2017; Apr. 11, 2017; Dec. 4, 2012)

Revision History

December 19, 2017	The Port Commission adopted a motion to amend the Century Agenda to include carbon-emissions-reduction goals for scope 2 emissions. A separate motion to include goals for contracting with women- and minority-owned business enterprises (WMBEs) was also adopted.
April 11, 2017	By motion, the Century Agenda was amended to articulate carbon-emissions-reduction goals for scope 1 and 3 emissions.
December 4, 2012	The Century Agenda was adopted by motion.